

# Transitional Justice without the Transitional State: Actoras de Cambio in Post-War Guatemala

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# Transitional Justice without the Transitional State: Actoras de Cambio in Post-War Guatemala

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#### Abstract

Transitional justice aims to address the aftermath of gross human rights violations and facilitate societal healing and recovery. Traditionally, transitional justice mechanisms have been state-centric, relying on the capacity and will of states for their implementation. In fragile states—characterized by weak authority, capacity, and legitimacy—this approach often leads to an "implementation gap," where policies are designed but not enacted. This study explores the extent to which civil society can fill this gap. Focusing on Actoras de Cambio, a civil society organization in post-war Guatemala, this research examines how civil society operates within this state-centric framework, evaluating its ability to fulfill the five pillars of transitional justice: truth-seeking, justice, reparation, memorialization, and guarantees of non-recurrence. The findings suggest that civil society can effectively address truth-seeking, memorialization, and psycho-social reparation, but faces limitations in delivering justice and guarantees of nonrecurrence, areas requiring broader legal and structural reforms. These results underscore the importance of a synergistic approach between the state and civil society in transitional justice processes, particularly in fragile states. This research advocates for a more inclusive and holistic transitional justice framework, recognizing the critical role of civil society in fragile states and informing more tailored international responses to mass atrocities.

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#### 1. Introduction

Transitional justice (TJ) refers to the mechanisms in place for addressing the aftermath of massive human rights (HR) abuses, with the aim of societal healing and recovery (Destrooper et al., 2023). Over the past fifty years, having been implemented in over 140 countries, it has become the leading framework for tackling the legacies of large-scale violence (Destrooper et al., 2023). Theoretically, TJ has long been deeply intertwined with the concept of the transitional state, where a power-sharing regime or a successor government takes the lead in the process of fostering societal reconstruction (Destrooper et al., 2023). As a result, many of the standardized mechanisms promoted in the field of TJ are centered around a state's implementation of such measures (Hamber & Lundy, 2020). This paradigm presumes that states must have the capacity and the will to implement the mechanisms of TJ; this is not always the case. In 2023, the Fund for Peace identified thirty so-called "failed states", characterized by little to no ability to defend national boundaries, police territory, deliver public services, ensure economic stability, and secure legitimacy (The Fund for Peace, 2023). This does not include the significantly larger number of states at risk of failure, or "fragile states", which constitute more than half of all currently recognized states (The Fund for Peace, 2023). With many state's abilities to provide even the most basic services to their citizens in question, the long-standing focus on the state as the primary TJ provider is challenged. Nonetheless, international law continues to conceptualize TJ in terms of the duties of the state towards its citizens, providing frameworks that are often ill-suited to the reality of statehood today.

In light of this, this study seeks to confront the "implementation gap" (hereinafter also referred to as the "TJ gap" or the "TJ impasse") that often arises in fragile states – where policies for societal reconstruction are designed but never enacted (Macdonald, 2019). More specifically, it examines the extent to which civil society (CS) can fill this gap. First, the theoretical basis for the research is formed, through a thorough literature review on the role of the state in TJ and the conceptualization of the core concepts employed. Then, one case is analyzed in depth, looking at how a CS organization (CSO) in post-war Guatemala addressed the failures of the Guatemalan state in implementing measures of TJ. By looking at how CS operates within a framework built around the duties of the state, a conclusion is drawn regarding the extent to which a TJ gap can be addressed by CS in a fragile state.

#### 2. Literature review

Understanding TJ in fragile states requires, first and foremost, an analysis of the extent to which state involvement is a prerequisite to achieving TJ. This issue constitutes a debate in the academic literature, which tends to fall into one of three categories; a) State involvement is a prerequisite to achieving TJ, b) TJ is achieved from a local level, without the necessary involvement of the state and c) TJ requires a balance between state and local efforts, whereby one complements the other.

#### 2.1. State involvement as a prerequisite to transitional justice

A significant body of literature argues that the state must play a leading role in the TJ process that cannot be neglected or delegated to other bodies. Fragile states in the process of transition tend to abdicate their responsibilities to non-state entities, which are then tasked with the provision of goods and services that ought to be provided by the state (Quinn, 2021). While the dangers of this transfer of responsibility have been masked by a growing romanticization of the "local" in TJ discourse, state abdication in TJ processes means that citizens' needs are never appropriately met, and that the state can carry on with a potentially harmful and violent modus operandi without rendering account to its citizens (Quinn, 2021). Non-state and external actors that attempt to fill the gap become enablers of impunity, essentially "letting the state off the hook" (Kochanski & Quinn, 2021, p. 105). Additionally, local actors often lack the capacity and authority, either material or moral, to act independently of the political interests and power dynamics of the state (Kochanski, 2018). In Uganda, for example, CS was fundamentally constrained by the interests of the government, that feared facing accountability for the past crimes of its members (Quinn, 2018). In the case of the Truth and Reconciliation Commission in South Africa, Van Der Merwe et al. (1999) found that CS could play only a limited role on the TJ process, which instead was mainly driven by political negotiations between parties. The idea that state involvement is not a prerequisite to TJ tends to neglect the political sensitivity inherent to the process (Kochanski, 2018). Without a transitional state that is actively and positively involved in the TJ process, efforts to achieve TJ remain fundamentally hindered. It is important to note that the literature rarely argues that local and grassroots groups are unwarranted or undue agents in the TJ process. Rather, it argues that these efforts cannot pretend to adequately fill the TJ gap; this task remains fundamentally in the hands of the state.

For all its merits, there are a few caveats to note in this approach. This body of literature assumes the state as an absolute, and forgoes the possibility of achieving TJ in cases where statehood exists only in part, or not at all. It limits the potential paths ahead for fragile states in periods of transition to the reinforcement or reconstruction of their state structures. To date, attempts at state reconstruction have been based on a policy repertoire that is temporary, artificial, and inattentive to the root causes of the issue, leaving states subject to vicious cycles of failure and reconstruction (Krasner, 2004). It is also worth noting that statehood itself is a historically and culturally contingent phenomenon that, in many regions outside of the West, has not wholly taken root (Brooks, 2005). In many cases, there is little promise for the state to be able to connect with its citizens in the first place (a *sine qua non* of TJ); even less so in a state of fragile states, where the relationship between the states and its citizens is especially weak.

### 2.2. Transitional justice as achieved from a local level

Against this line of criticism, much of the TJ literature in recent years has advocated for a bottom-up approach to dealing with the aftermath of mass atrocities, particularly in places where the social contract between the state and its citizens is weak. Destrooper et al. (2023) find that while TJ theory remains rooted in a select number of paradigmatic cases involving a transitional state, in practice, TJ increasingly takes place in what they call aparadigmatic contexts, characterized by civil-society-driven processes in response to state-led action that often proves negligent of or detached from the real experiences of the people. This body of literature argues that a significant portion of the TJ framework—encompassing truth-seeking, justice, reparation, memorialization, and guarantees of non-recurrence-can be attained without reliance on an overarching transitional state. In Zimbabwe, continuous bottom-up, nonlegal, and customary redress mechanisms led by CS ensured truth-telling, compensation, and forgiveness, resulting in reconciliation (Benyera, 2014). In Ireland, as the state-led Good Friday Agreement failed to assess and meet the needs of the victims, a bottom-up truth-telling process made significant contributions to TJ (Lundy & McGovern, 2008). Spanish CS led initiatives to search for, exhume, and pay tribute to individuals who perished during the Spanish Civil War and the subsequent dictatorship (Rubin, 2014). State-led initiatives inevitably pursue a national political agenda, which need not always coincide with, and in some cases may even subordinate, the TJ needs of the population (Hamber & Wilson, 2002). This approach not only

contends that CS may be equipped to meet the standards of TJ; it argues that it may be better equipped than the state, providing a compelling way to address the justice impasse left by the previous approach. When the state fails in, or even gets in the way of providing TJ, CS can, and often does, step in as the primary TJ provider.

Two crucial points must be made regarding this approach. Firstly, it risks homogenizing and idealizing the concept of CS. CS must be understood within its specific historical and socio-political context, as a dynamic and multifaceted entity whose interests and goals are not always inherently moral (Jones & Adou Djané, 2018). CS can be deeply intertwined with political parties and agendas and may not represent the romanticized impartial actor that many scholars presume (Jones & Adou Djané, 2018). Secondly, as highlighted in the preceding section, CS-led TJ can fail to meet citizens' needs in a fair and equitable way (Quinn, 2021). Despite certain successes, it would be hard to argue in any generalizable manner that CS has the same resources and reach as the state.

Considering these critiques, Destrooper and Parmentier (2018) propose the concept of opportunity structures as essential criteria for nurturing a robust and efficient CS capable of effectively bridging the TJ implementation gap in fragile states. The way CS responds to the TJ needs of the population is intrinsically tied to the broader socio-political context in which it operates, shaping the possibilities and constraints for collective action (Destrooper & Parmentier, 2018). There must be openings for activism and advocacy - opportunity structures - for CS to effectively operate in a TJ context. The authors highlight the role of "elite allies" in providing resources, legitimacy, and visibility to grassroots groups, enhancing their capacity to influence decision-making processes and shape public discourse (Destrooper & Parmentier, 2018).

#### 2.3. Transitional justice as a balance between state and local efforts

Many scholars have approached TJ through an acknowledgement of the shortcomings of both prior approaches. State-led TJ risks being detached from victims, while CS-led TJ risks not having the resources and reach necessary to accomplish its goals. In response, Pietrzak (2018) presents the state and CS in the framework of their mutual influence. While CS requires a supportive regulatory framework from the state, it must maintain autonomy and independence to serve as a counterweight, monitor, and critic of state power (Pietrzak, 2018). CS not only ignites broader societal involvement in TJ endeavors (Brahm, 2007), but also serves as a pivotal link between implementing bodies and the general populace, offering invaluable local perspectives and contextualizations (Roht-Arriaza, 2002). Moreover, CS can exert direct influence on the shaping and functioning of a range of state-led TJ mechanisms, such as truth commissions (Crocker, 2000), reparations programs (Roht-Arriaza 2002), prosecutions (Brahm, 2007), and institutional reform (De Greiff & Mayer-Rieckh, 2007). In this way, the literature presents CS and the state as walking hand-in-hand through the TJ process. CS not only fills in for the state where it lacks reach (i.e., investigating the intricate lived experiences of victims), but also exerts pressure on the state to fulfil its duties (i.e., prosecutions and institutional reforms). Even in contexts of state fragility, whereby the state is unable or unwilling to fulfil its TJ duties, CS need not and often does not confront the challenges of justice and reconciliation on its own. It can be more involved in certain sectors and phases than others, in which instead the state must assume the leading role. Backer (2003) argues that the involvement of CS in a TJ process depends on the demand for its involvement (due to, for example, a lack of control, expertise and initiative on behalf of the state) and its supply of resources (CS risks being under-developed, under-equipped, financially dependent and politicized). With an appropriate delegation of roles according to the relative competences of the state and CS, both can contribute to and stand to gain from the TJ process (Backer, 2003).

This inevitably begs the question of what an appropriate delegation of roles might look like. Interestingly, this has not yet been addressed in the literature. While, as this literature review has shown, there is extensive work discussing the strengths of the state in *opposition* to those of CS, as well as a body of literature that advocates for CS-state collaboration more generally, there has not yet been a dissection of the TJ framework according to the respective strengths of the state and CS. This study seeks to address this very issue, in the particularly pertinent context of a fragile state. It seeks to understand exactly what elements of TJ can be achieved by CS in a fragile state, and to which extent, in order to make a judgement about what the appropriate delegation of roles in a fragile TJ context. The core research question is thus as follows: In a fragile state, where state action is fundamentally limited, to what extent can CS address the TJ implementation gap?

This study hopes to guide a step forward from international law's long-standing and limiting focus on the state as the sole provider of justice, which has proven to be particularly ill-fitting to fragile states. By shifting the focus from a state-centric perspective to a more inclusive and holistic examination of TJ, this research offers insights that can inform more tailored and effective international responses to mass atrocities in fragile states. Furthermore, by critically evaluating the dominant paradigms and expanding the conceptual framework of TJ, this research significantly advances the academic discourse in the field.

#### 2. Theoretical framework

To ensure a comprehensive understanding of the foundational concepts underpinning this research, this section is dedicated to the conceptualization and contextualization of three fundamental elements: the fragile state, civil society, and transitional justice.

#### *3.1. The fragile state*

The conceptualization of state fragility has taken various forms in both scholarship and practice. While initially, the focus was placed mainly on economic and political development, recently, the concept has evolved toward acknowledging the complexities and structural foundations of conflict and instability (Ferreira, 2023). The mainstream definition by the World Bank Group (WBG) currently characterizes fragile states by deep grievances, high levels of exclusion, lack of capacity, and limited provision of basic services (WBG, 2020). Fragile states show an inability or unwillingness to manage risks relating to social, economic, political, security, or environmental factors (WBG, 2020). While this definition includes both a lack of state capacity and will, it lacks a dimension of state legitimacy. Achieving TJ in fragile states is considerably challenged by a weak social contract and lack of trust between the state and its citizens, leading to disconnected and illegitimate state-led processes (Destrooper & Parmentier, 2018). Therefore, this study's conceptualization of state fragility must capture the legitimacy gap, which might be filled by CS groups more responsive to the population's needs.

In this light, Stewart and Brown (2009) characterize a fragile state by means of three factors; 1) authority failures, where it lacks the authority to protect (a significant part of) its citizens from violence erupting from, for example, war or criminality, 2) service failures, where it does not ensure that (a significant part of) its citizens have access to basic services such as education, sanitation or health and 3) legitimacy failures, where it maintains only limited support from the population. This conceptualization is comprehensive, multidimensional, and lays the groundwork for understanding when, why, and to what extent CS might be able to fill the TJ gap left by a fragile state. Throughout this study, this conceptualization will be employed to determine how CS operates within the threefold gap left by a fragile state.

#### 3.2. Civil society

CS can broadly be defined as the public spheres, separate from the state and the economic market, that foster political participation, discursive interaction, and contestation (Gready & Robins, 2017). This includes a diverse range of actors with different, and at times

divergent, agendas and repertoires of action (Gready & Robins, 2017). Despite the growing recognition of the importance of CS participation in TJ, international frameworks, and particularly legal frameworks, tend to portray CS as more of a nice-to-have within the state-led TJ process, than an actor with much agency of its own (United Nations General Assembly [UNGA], 2023). A persistent focus on institutions, top-down state intervention and legal mechanisms often leaves official channels as the primary reference point, with CS seen as providing technical input or support to state-led processes (Gready & Robins, 2017). When looking at how CS operates in the absence of a competent state, however, it is not enough to conceptualize it in terms of its relation to said state, or the role it plays within state-led mechanisms.

Gready and Robins (2017) thus coin the term "new" civil society, as a conceptualization of CS that transgresses the boundaries of traditional frameworks and more fully captures the realities of societal change. New CS includes social movements, informal community groups, online activist networks, and other forms of decentralized and leaderless collectives that often employ innovative, transgressive, and grassroots approaches to advocacy and social change, and whose focus lies not only on influencing formal political structures, but also on creating alternative social realities and practices (Gready & Robins, 2017). These groups often aim to bring about change by altering public discourse, directly engaging communities, and challenging existing power structures through symbolic acts and practical demonstrations of alternative ways of living or governing (Gready & Robins, 2017). In TJ contexts, this conceptualization presents a more inclusive understanding of who participates in driving justice and reconciliation processes, placing grassroots actors and survivors' groups at the forefront of ensuring the legitimacy and effectiveness of TJ mechanisms. For the purposes of this study, in which the state lacks a significant degree of authority, capacity, and legitimacy, this conceptualization of CS will provide a holistic framework through which to understand the full extent of its capabilities in a TJ context.

#### 3.3. Transitional Justice

TJ is the dominant paradigm through which the legacies of large-scale violence, authoritarianism, or conflict are addressed, founded on the supposition that, to ensure a peaceful and just future, societies must come to terms with their past (Destrooper et al., 2023). Throughout the course of the 1990s and the 2000s, the field of TJ emerged out of post-authoritarian and post-conflict settings, with a focus on processes of legalization,

internationalization, and professionalization (Destrooper et al., 2023). Since 2004, the United Nations (UN) has defined TJ as "the full range of processes and mechanisms associated with a society's attempts to come to terms with a legacy of large-scale past abuses, in order to ensure accountability, serve justice and achieve reconciliation." (UN Security Council, 2004). Five pillars uphold this definition: truth, justice, reparation, memorialization and guarantees of nonrecurrence (UNGA, 2023). In 2023, the Special Rapporteur on the promotion of truth, justice, reparation and guarantees of non-recurrence published a complete report on the minimal international legal standards underpinning the five pillars of TJ (UNGA, 2023). The Special Rapporteur analyzed all sources of international law, including treaties, the jurisprudence of international and regional tribunals, respected sources of soft law, and state practice, systematizing the standards set forth therein (UNGA, 2023). The report consolidates the rules and duties supporting each pillar of TJ and makes for a comprehensive legal guidebook for achieving justice and reconciliation. This study employs the UN's legal conceptualization of TJ, to understand the extent to which the legal standards set forth by the Special Rapporteur can be met by CS actors even in the absence of a transitional state. The exact standards pertaining to this conceptualization will be used as a coding frame for this research, and as such, will be discussed further in the methodology section of this paper.

### 4. Research design and methodology

This research will conduct a single case study, examining the pivotal role of a significant CSO in the aftermath of the Guatemalan civil war. Before discussing the exact research methods that will be employed, the context of the case must be established to elucidate how it contributes to addressing the research question.

### 4.1. Actoras de Cambio in post-war Guatemala

From 1960 to 1996, Guatemala faced a violent civil war between the government and armed revolutionary movements, marked by the genocidal massacre of indigenous Maya civilians (Sanford, 2008). Indigenous women, as gendered bearers of culture, bore a particularly heavy burden (Duggan et al., 2008). Despite peace accords being signed in 1996, and the agreement to implement a number of TJ mechanisms, almost none of the measures outlined were implemented in practice (Kauffman, 2005). As military and business elites hindered the implementation of TJ measures, the military remained unreformed, violence against judges, prosecutors and journalists persisted, impunity was widespread, and official

reparations were not granted (Kauffman, 2005). The Commission for Historical Clarification (CEH), a truth-commission set up by the peace accords and coordinated by the UN, failed to adequately consider local context and gender-specific harm (Destrooper & Parmentier, 2018). *Colectiva Actoras de Cambio* (Collective of Agents of Change) (AdeC), a community-based CSO for indigenous survivors of sexual violence and war, emerged in 2003 out of the profound TJ gap that characterized the post-civil war climate in Guatemala.

AdeC, in response to the exclusionary and ill-fitting official report, conducted extensive investigations to produce *Tejidos que Lleva el Alma* (Tissues that Mend the Soul), a truth report on the civil war based on the lived experiences of indigenous Maya women. This report guided a multidimensional program involving psychosocial assistance and holistic support to survivors (AdeC, 2015). The program featured workshops on women's rights education and addressing internalized oppression to remodel discriminatory social structures (AdeC, 2015). Many women found AdeC's work more genuine and effective than the more remote state-led processes (Destrooper et al, 2023).

Aside from being widely renowned both on the ground and in the literature as a CSO of great importance in post-war Guatemala<sup>1</sup>, the choice to focus on AdeC relates to its embodiment of the "new" civil society conceptualized by Gready and Robins (2017)<sup>2</sup>. By working directly with affected communities, employing innovative tactics and strategies, and advocating for systemic change and justice beyond existing power structures, AdeC captures the full repertoire of action available to contemporary CS. The sole other comparable CSO in terms of its role in the TJ period in Guatemala was the Catholic Church, which also conducted its own truth-seeking process (Destrooper & Parmentier, 2018). However, the Catholic Church, with its substantial power, resources, and historical influence, is not representative of a typical CSO and thus not indicative of the broader CS landscape (Linde & Scaramuzzino, 2018). AdeC provides a more representative case for understanding the actions available to CS in fragile TJ contexts. Additionally, AdeC's focus on indigenous women, a historically marginalized group, attempts to fill the deepest gaps left by the state, offering insights into how TJ reaches those most often neglected by state actions (Grant, 2023). AdeC's achievements in TJ represent those possible even in extreme cases of state disengagement.

<sup>&</sup>lt;sup>1</sup> See, for example, Yoc Cosajay (2014), Destrooper (2014), Destrooper and Parmentier (2018), Destrooper et al. (2023), Evrard et al. (2021), Patterson-Markowitz et al. (2012), Fulchiron (2014), Fulchiron (2016), Fulchiron (2017).

<sup>&</sup>lt;sup>2</sup> See section 3.2 of this paper.

#### 4.2. Methodology

The *Metodología de formacion sanacion con mujeres sobrevivientes de violencia sexual y de la guerra en Guatemala* (Methodology of healing training with women survivors of sexual violence and war in Guatemala<sup>3</sup>) systematizes in nine chapters the experiences gained throughout the projects of AdeC from 2006 to 2012 (a period marked by the particular maturity of the healing training processes employed) (AdeC, 2015). The report by AdeC provides a comprehensive depiction of the principles and methods that guided their work, the structure of their projects, and the testimonies of the partakers. The information contained in this report has been cross-referenced with scholarly literature on the work of AdeC to ensure reliability<sup>4</sup>.

This research will conduct a qualitative content analysis (QCA) of this report, as well as a select number of project outlines provided on the website of AdeC. These will be coded according to whether or not, and to what extent the projects carried out by the organization adhere to each international legal standard for TJ set forth by the report by Special Rapporteur. Based off of which legal standards were met by the programs implemented by AdeC, a conclusion can be reached regarding the extent to which CS can address the TJ gap in a fragile state. The coding frame, labeled Figure 1, is presented on the following page.

<sup>&</sup>lt;sup>3</sup> While the official document is available only in Spanish, AdeC very kindly provided me with an English translation to facilitate this research.

<sup>&</sup>lt;sup>4</sup> See footnote 1.

Category	Description	Indicators
Truth-seeking	The right of victims and their families to know the truth about past events	a) Effective, independent, and impartial investigations
	concerning the perpetration of heinous crimes and about the	b) Truth commissions and commissions of inquiry
	circumstances and reasons that led,	c) Independence, impartiality,
	through massive or systematic violations, to the	competence, and effectiveness of the commission
	perpetration of those crimes.	d) Due process and special protection
		<ul><li>of persons</li><li>e) Preservation and access by the</li></ul>
		<ul><li>public to historical archives</li><li>f) Dissemination of commission</li></ul>
		reports
Justice	The legal obligation to prosecute, try,	(a) Safeguards against the abuse of
	and duly punish violations of HR and international humanitarian law while	rules of law and other obstacles to prosecution and criminal
	removing obstacles that would	punishment
	prevent the fulfilment of that	(b) Mandatory, appropriate criminal
Reparation	obligation. The implementation of measures of	(a) Elements of reparation:
1	restitution, compensation,	a. Restitution
	rehabilitation, and satisfaction that	b. Compensation c. Rehabilitation
	cover all injuries of the victims and are proportionate to the gravity of the	c. Rehabilitation d. Satisfaction
	violations and the harm suffered.	(b) Domestic reparation programs
		(c) Gender perspective
Memorialization	The preservation and	<ul><li>(d) Participation and information</li><li>(a) Acknowledgement of the purpose</li></ul>
Memorianzation	transmission of memory concerning	and impact of memorialization
	violations of HR to present and future	(b) Public policies on memorialization
	generations, with a view to informing	(museums, plaques,
	society, restoring the dignity of victims, promoting healing and	documentaries, etc.)
	reconciliation, and preventing the recurrence of violations.	
Guarantees of	The breaking of the structural causes	(a) Reform or adoption of laws in
non-recurrence	of societal violence and systemic HR violations.	accordance with international standards
		(b) Institutional reform and
		enforcement of rules of conduct to strengthen a culture of respect for
		HR
		(c) Inclusive, non-discriminatory
		participation of victims, and civilian oversight of public
		institutions (d) Lawful limitations to freedom of
		speech

Figure 1: Coding frame for TJ (UNGA, 2023)<sup>5</sup>

<sup>&</sup>lt;sup>5</sup> For a more detailed coding frame including sub-indicators, see the appendix of this paper.

A few notes clarifying the suitability of this case and method to answer the research question are due. According to the German Institute of Development and Sustainability (IDOS), whose index of state fragility encompasses the dimensions of authority, capacity and legitimacy, Guatemala is classified as a fragile state throughout the time scope of this research (IDOS, n.d.). Alongside the clear TJ impasse delineated prior indicating the lack of meaningful state-led action, this renders it a suitable and representative context within which to understand the scope of TJ action by CS in a fragile state.

It is widely acknowledged that generalizability is a significant challenge in case study research. However, given the illustrative character of both the CSO (as opposed to, in this case, the Catholic Church) and the context within which it operates, it is argued for the results of this study to be considered relevant nonetheless. This research sets as its goal to be a solid starting point for theory-building, rather than generalizable hypothesis-testing. Taking this into consideration, case studies are the best-suited method for theory-building, due to their ability to provide an in-depth and comprehensive examination of specific contexts, uncovering nuances and complexities that broader studies might miss (Yin, 2009). Case studies offer rich contextual insights essential for understanding how and why certain phenomena occur, facilitating the development of new theories (Stake, 1995). By focusing on AdeC in post-war Guatemala, this study leverages these strengths to generate new insights into the role of CS in TJ in fragile contexts.

### 5. Results and analysis

"When you arrived, you invited us out of the darkness."6

#### 5.1. Truth-seeking

AdeC's report on the civil war, *Tejidos que Lleva el Alma*, captured the reality of violence and suffering through the otherwise forsaken perspective of indigenous women. The report spans over four-hundred and fifty pages and fifteen chapters, recounting in impressive detail and depth the experiences of indigenous women during Guatemala's civil war. While the CEH (the official truth report on the civil war) did not include instruments to investigate the crime of sexual violence in war, *Tejidos que Lleva el Alma* found extensive information on the types of sexual violence that took place and how, as well as the how the deep-seated

<sup>&</sup>lt;sup>6</sup> Testimony of an anonymous Kaqchiqel focus group member, on AdeC

consequences of such violence manifested themselves in indigenous women (AdeC, 2015). This historical record is easily accessible to and disseminated amongst the public<sup>7</sup>. Additionally, as mandated in the legal framework, the investigation adhered to the standards of anonymity and security of those involved in the truth process, as well as that of psychological care to the victims (AdeC, 2015; Fulchiron at al., 2009). This process of research and reportage represented an effective, independent and impartial investigation. Where AdeC's work was more limited, in contrast, was in the processes relating to exhumation. While the organization provided the relatives of disappeared persons with tools and processes for healing, they did not take up the responsibility of searching for, exhuming, or identifying the disappeared (AdeC, 2015).

This is in line with Backer's (2003) theory of supply and demand<sup>8</sup>, whereby CS operates given a demand for action (in this case, the visible inaction of the state) and its supply of recourses (budgetary, technological, administrative, etc.). For the process of investigation, there was high demand, given the insufficient focus of the CEH on the experiences of indigenous women, and high supply, since the resources necessary were relatively modest. In the process of exhumation, in contrast, the resources necessary (including, according to the Special Rapporteur, systems of genetic information and identification), exceeded the supply of AdeC. Nonetheless, with all other criteria having been met, it can be stated that the work of AdeC fulfilled a significant majority of the duties of official truth-seeking.

The notable success of the CS group in the truth-seeking process can be attributed to its inherent embeddedness within the marginalized community it served, which fostered a relationship of trust and mutual understanding and facilitated the effective gathering of honest testimonies and evidence. While the state was viewed as unreliable and oppressive by indigenous survivors, AdeC, as an organization by and for indigenous women, was able to create a dynamic of transparency and receptiveness, allowing for a more complete acknowledgement and documentation of the survivors' experiences (Destrooper & Parmentier, 2018). This finding stresses the importance of the role community-based CSOs play in truth-seeking, particularly for marginalized groups characterized by their disconnection from and distrust in the state.

<sup>&</sup>lt;sup>7</sup> See, for example, the *Instituto de Estudios sobre Desarrollo y Cooperación Internacional*, or the International Development Research Centre (IDRC) Digital Library.

<sup>&</sup>lt;sup>8</sup> See section 2.3 of this paper.

#### 5.2. Justice

The pillar of justice proved to be a more ambitious target for AdeC in the context of the widespread judicial impunity granted by the Guatemalan state. The organization conceptualized a "women's law" emphasizing the reconstruction of life and the restoration of joy and safety, drawing from the collective experiences of women (AdeC, 2020d). However, this law represented more of a moral framework than an attempt at the formal legal procedures stipulated by the UN. Safeguards against impunity were not adequately implemented, and justice in the formal legal sense could not be achieved through the work of the organization alone. Nonetheless, the organization sought to empower the participant women to hold the state accountable to international standards. For example, the standard regarding safeguards against the abuse of rules of law and other obstacles to prosecution and criminal punishment took the form of public denunciation of rape with the support of AdeC:

[The survivors] hoped that it would become known what had happened to them, that the State would recognize its responsibility and initiate actions that would contribute to their dignity and to the non-repetition of rape in any form. For them this meant justice (AdeC, 2015, p. 164).

In this sense, although AdeC was unable to implement justice measures fully and successfully, it played a vital role in advocacy and the legal empowerment of survivors. The pillar of justice thus represents a case in which, rather than filling the gap left by a fragile state (as was seen in the pillar of truth-seeking), CS can only exert pressure on the state to fulfill its duties<sup>9</sup>.

#### 5.3. Reparations

The National Reparations Program focused primarily on financial compensation, without addressing the social stigmas related to sexual violence. This led to the revictimization of the survivors, who were accused of representing the sex workers of the state (AdeC, 2015). In this light, AdeC played a crucial role in addressing the gaps left by state-led reparation programs for survivors of sexual violence, developing initiatives more finely attuned to lived experiences reported through the truth-seeking process.

The legal framework for TJ sets out, as the first of four branches of reparations, the restitution of victims to their original situation. This includes liberty, HR, identity, family,

<sup>&</sup>lt;sup>9</sup> See section 2.3 of this paper.

citizenship, employment, residence and property. AdeC's efforts at restitution of identity, HR and liberty included workshops and discussions aimed at reframing oppressive narratives through feminist and indigenous lenses. For example:

Through the revaluation of the Mayan cosmovision and particularly of the Mayan calendar, the women reclaimed their ancestors, who are their roots. In this way, they vindicated themselves [...]. The experience of discrimination was transformed and reversed. Discrimination ceased to intimidate them, and they stopped experiencing it as a reinforcement of their inferiority. They validated themselves and legitimized their authority. [...]. Recognizing their Mayan origin [...] filled them with awe, pride, and self-worth. (AdeC, 2015, p. 89)

Through the work of AdeC, women rediscovered skills and capacities and strengthened their ethnic and cultural identity. In the words of Q'eqchi' survivor and participant, "Now I know who I am, where I have put or left my pains, my traumas. [...]. Now I realize that we have rights, that we are not helpless, that we are women who have been victims of so much suffering" (AdeC, 2015, p. 142). The organization also focused on the restitution of family, encouraging and supporting processes of reconnection and dialogue between mothers and children who had become estranged due to experiences of sexual violence and abuse (AdeC, 2015). Restitution of employment, instead, took the form of organized meetings for women to exchange products and sell their harvest (AdeC, 2015).

Rehabilitation, defined as addressing mental and physical harm of survivors, reconstructing lives and providing transformative opportunities, was the core of much of the work of AdeC. The organization implemented a diverse range of activities including breathing techniques, energy-based methods, introspection, visualization, and pain processing, as well as exercises aimed at physical recovery (AdeC, 2015). Women drew and wrote about the pain they suffered, and they were encouraged to recognize the strengths and resources that had allowed them to survive and move forward in the face of such suffering (AdeC, 2015).

However, the organization also faced important limitations in terms of reparations. Compensation was primarily moral rather than material, and satisfaction (symbolic acts such as public apologies or acknowledgements) was fundamentally in the hands of public officials. Restitution of citizenship, residence and property to the victims was also out of reach for AdeC.

As was seen under the branch of truth-seeking, in line with Backer's (2003) theory, the strengths of CS relate to its ability to connect and resonate with the more personal and intimate

needs of the people, while its weaknesses lie in the lack of effective control it has over key financial, administrative, and bureaucratic resources. For this reason, moral reparation, related to healing of the person, proved more attainable by AdeC than those related to material assets and broader social and economic rights. This analysis sheds light on one more crucial point: the perpetrator of the atrocities (in this case, and many others, the state) must partake in the TJ process. Satisfaction requires a form of acknowledgement and apology that cannot be mimicked by CS.

#### 5.4. Memorialization

Central to the projects of AdeC is the idea that in order to weave new fabric of society, it is necessary to work on collective memory (AdeC, 2015). The organization seeks to transmit to present and future generations inclusive and comprehensive accounts of the past, in innovative and creative ways that aim to restore the dignity of victims, promote healing and reconciliation and prevent future occurrences of violence (AdeC, 2015).

Historical memory was constructed and developed through dialogue and discussion between different and times divergent groups of women (AdeC, 2015). Through trust and tolerance-building activities that underscored common agreement, the organization sought to create safe conditions for debate about the causes and consequences of past HR violations and the attribution of responsibility, representing different experiences of harm (AdeC, 2015). According to a mediator from the organization, "the pain that happened to you, happened to me [...]. We are not looking at whether she is Catholic, evangelical, from party x, but that there is a reason why we women are going to fight... whether she is a gringa, priest, nun, we are all involved" (AdeC, 2015, p. 114). Creating a space for mutual understanding as the first step to the construction of historical memory aligns in full with the standards set forth by the Special Rapporteur.

The organization also adhered to a notable number of the examples of policies on memorialization described in the UN report. AdeC organized four national festivals of memory, from 2008 to 2018, whereby women had the opportunity to contribute, through art, energy connection or spoken word, the memory of the causes and consequences of rape and war in their lives and the strength they have had to heal and transform their communities so that these crimes are not repeated (AdeC, 2020c). AdeC also directed and published eleven documentaries on the experiences of indigenous women during the civil war, published on YouTube and on their official website (AdeC, 2020a). Furthermore, the organization organized

and directed theatrical performances with the objective of creating a participatory artistic tool of memory that would facilitate the sensitive transmission of personal and collective histories to other generations and peoples (AdeC, 2020b). Perhaps most notably, AdeC developed a training program with primary and secondary school teachers and students to approach the history of the war, disarticulating the mentalities and social practices that uphold the structural causes of sexual violence (AdeC, 2012). Seven methodological guides were developed by the organization and disseminated amongst schools in the region, in order to guide an educational historical narrative that is holistic, accurate and inclusive (AdeC, 2015). Considering the emphasis placed by the legal framework for TJ on education policies for memorialization, the work of AdeC in this sector represents a significant step forward for TJ in Guatemala. Indeed, it can be concluded that the organization was largely successful in terms of memorialization.

The success of CS in terms of memorialization relates to a number of explanations. Firstly, as an entity separate from the state (the perpetrators of violence), the organization had little interest in altering historical narratives to, for instance, avoid blame or preserve reputation. This idea is in line with Hamber and Wilson's (2002) argument, on how, in TJ processes, the interests of the state, including its fear of facing accountability, often lead to a subordination of those of the people<sup>10</sup>. Secondly, as a community-based organization by and for indigenous women, direct victim involvement was inherent to the process of memorialization. The experiences memorialized were those of the very people responsible for memorialization, ensuring accuracy and comprehensiveness. In sum, AdeC was well equipped to ensure that the narratives and commemorations were both authentic and meaningful, truly reflecting the victims' needs and perspectives.

### 5.5. Guarantees of non-recurrence

Guarantees of non-recurrence, involving mainly questions of institutional reform, was largely out of reach for AdeC. The organization employed certain informal means to ensure non-recurrence, such as empowering the survivors to become agents of change within their communities. For instance, by fostering a willingness among survivors to share their stories and support others, the organization cultivated a network of mutual aid that extended beyond individual experiences. These networks functioned as an informal mechanism against the recurrence of violence:

<sup>&</sup>lt;sup>10</sup> See section 2.2 of this paper.

[The survivors] are now willing to talk about this story not only among themselves, but also with women in their communities. They accompany other survivors, even from other communities, and are promoting support networks to help them prevent and eradicate sexual violence. In many cases they have become women with recognized authority to mediate, accompany and propose solutions to problems of violence against women and in other cases. (AdeC, 2015, p. 149)

In this sense, the strength and confidence-building measures taken by AdeC contribute to broader patterns of education and support that helped reinforce a culture of respect for HR. Furthermore, for the organization, non-recurrence was deeply tied to memorialization:

From recovered memory, the creation of conditions of non-repetition is intended, including the strengthening of women's capacities to build and specify alternative justice mechanisms, which place strength, authority and autonomy in themselves for personal and collective reparation and dignity, and the need to be repaired by the State is questioned, which has historically shown its ineffectiveness to promote justice from this vision of women, on the contrary, repeatedly its action is revictimizing, exclusionary and late. (AdeC, 2020e, para. 2)

Here, non-repetition is guaranteed by placing emphasis on the survivors' ability to stand up for themselves and their needs, given an inactive and disengaged state. By making historical memory a dynamic part of community consciousness, AdeC seeks to ensure that the lessons of the past are integrated into the present, discouraging the repetition of violence (AdeC, 2015).

However, in terms of the concrete measures stated in the legal framework as guarantees of non-recurrence, only that relating to education ("education policies should help nurture dialogue, democratic citizenship and respect for human rights" (UNGA, 2023, p. 19)) was, at least to some extent, achieved by the CSO. The pedagogical guides developed and disseminated by AdeC across local primary and secondary schools set as a goal "dialogue, discussion and debate; it is not intended to generate homogenous thinking." (AdeC, 2012, p. 10). Fostering HR education and dialogue amidst younger generations is a key measure for non-recurrence (UNGA, 2023). However, with only this legal standard having been met, it is fair to say that AdeC was relatively unsuccessful at guaranteeing the non-recurrence of violence. Similarly to what was evidenced under the branch of justice, where CS lacks the effective executive, administrative, and judiciary control necessary to implement the legal standards, its role relates

more to exerting pressure on the state to fulfill its duties than directly filling the gap left by the state.

Additionally, guarantees of non-recurrence require a certain extent of reach or influence that a community-based organization such as AdeC might lack. While capacity-building and HR training for the victims is an important step to preventing future occurrences of violence, such work must extend to the broader population, including the perpetrators, in order to be a true guarantee (Thomas & Denton, 2002). Here, an exclusively community-focused approach poses clear limitations, and state-action, that applies more broadly to the entirety of the population, is necessary.

#### 6. Conclusions and implications

This research has identified two key ways in which CS can address a TJ impasse in fragile states. First, CS can step in as the principal TJ provider, directly filling the gaps left by the state. This was seen with regard to truth-seeking (excluding exhumation), memorialization, and psycho-social reparation. Here, community based CSOs can serve an instrumental role as the primary TJ provider, addressing the TJ impasse to a significant extent. Second, CS can address the TJ impasse by exerting pressure on the state to fulfill its duties through advocacy and the empowerment of survivors. This was seen with regard to justice and guarantees of non-recurrence, which required legal and structural action beyond the capacities of CS alone. Here, CS plays a supportive role, relying on the state as the primary TJ provider, and thereby addressing the TJ gap in a less direct manner. These findings are in line with the academic literature on the collaboration between state and local efforts in processes of TJ<sup>11</sup>, underscoring the need for synergy between governmental bodies and community-based organizations to achieve comprehensive TJ.

These findings are pressingly relevant to the policy repertoire for responding to mass atrocities in fragile states. The focus of the international community must be directed towards formal procedures of justice and institutional reform, in accordance with the standards set forth by the Special Rapporteur. Furthermore, the international community must incentivize and assist fragile states in processes of exhumation, the restitution of citizenship, residence and property and the provision of material compensation for victims. Pressure must also be placed on the state to engage in measures of satisfaction, such as acknowledgements of guilt and public apologies.

<sup>&</sup>lt;sup>11</sup> See section 2.3 of this paper.

Regarding truth-seeking, memorialization and psycho-social reparation, on the other hand, the international community must begin to recognize CS as a TJ provider in itself, rather than simply a supplementary component to state-led processes. In these fields, CS has revealed itself to be a highly competent actor with the tools to comprehend in intimate detail the lived experiences of victims, and, from there, to operate in close alignment with their needs. This is particularly true when it comes to community-oriented and place-based organizations, where victims themselves are given a platform to become agents of change. In these sectors, the international community must be responsible for providing such CSOs with what Destrooper and Parmentier (2018) call "elite allies", granting them the resources and platforms necessary to maximize their potential.

A few limitations to the generalizability of these findings must be noted. Firstly, an active or "new" CS is not a given in all fragile states. Authoritarian states or states with a strong military presence may not leave room for CS to operate freely after mass atrocities. In such cases, the TJ gap may reveal itself to be deeper than this study would predict. Further research is recommended to understand the actors that are best suited to operate within such contexts. Secondly, QCA as a methodology is inherently subjective. In order to enhance the credibility and reproducibility of the findings, an inter-coder reliability test might be due to mitigate individual biases and strengthen the overall objectivity of the analysis. It is also worth reiterating that this study represents an attempt at theory-building, not at hypothesis-testing. In order to assess the generalizability of these results, larger N studies are recommended, examining whether similar patterns occur in other aparadigmatic TJ contexts. This research sets the stage for an extended research journey, offering initial insights that can inform subsequent studies.

While it was not within the scope of this research to critique the legal framework for TJ itself, its conceptualization of justice was found to be rather narrow, purely judicial, and in misalignment with the expressed justice needs of indigenous women survivors (AdeC, 2015). A critical analysis with the aim of assessing the legal framework in relation to the real needs of the victims would be highly relevant to both theory and practice. Furthermore, this study directed its focus to the strategies employed throughout the TJ process, not on the *outcomes* of said process. Moving forward, a comparative analysis of the outcomes of a state-led CS-led TJ process would provide another pertinent lens through which to view the strengths and weaknesses of the actors involved.

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# Appendix: Codebook

Category	Indicators		Quote
Truth-	Effective, ind	ependent, and	"Other forms of sexual violence, typical of the State's
seeking	impartial invo	-	counterinsurgency policy, established on the basis of
-	- Appropr	iate	women's testimonies and collected in the research Tejidos
	particij	pation of	que Lleva el Alma and in the healing training workshops
	victims	5	developed by AdeC, were the following:
	- Includes	judicial and	<ul> <li>Subjugation and sexual slavery in military</li> </ul>
		dicial processes	detachments for months and years.
		io (should not	• Girls who were taken out of schools to be raped.
	-	l on the	<ul> <li>Individual and mass sexual violations.</li> </ul>
	-	ural initiative	<ul> <li>Multiple and continuous sexual violations of</li> </ul>
		victims or of	women illegally deprived of their liberty, in police or
		ext of kin, nor	military detention centers, as a method of torture to
		r contributing	obtain information.
	eviden	· · · · · · · · · · · · · · · · · · ·	<ul> <li>Violations during the kidnapping of a family</li> </ul>
	- Plan to s	,	member.
		e and identify	• Mutilation of the sexual organs of tortured and
	victime		raped women.
	0	the use of	• Public exhibition of mutilated female bodies or with
		systems of	signs of rape or impalement, as a strategy of
		genetic	psychological torture to survivors of massacres.
		information	• Humiliating and degrading acts, such as forcing
	0	the	women to dance or parade naked in the streets. public
		establishment	and in front of the soldiers who, at the same moment,
		of a web page	had killed the rest of his family.
		for tracing	• Sexual slavery, holding them in captivity to do
		those persons	housework, in addition to continuous and systematic
	0	coordination	rape.
		among the relevant	• Forced pregnancies resulting in children resulting
		governmental	from rape. • We man who were forced to give their sons or
		and non-	• Women who were forced to give their sons or daughters up for adoption or who had them taken
		governmental	daughters up for adoption or who had them taken away without their consent.
		authorities and	Forced joints."
		institutions.	i orecu jonnis.
	0	the creation of	"With the mutual learnings built between the AdeC
		specialized	Collective and the women survivors, serious consequences
		units to	caused by this trauma were identified. We can point out the
		investigate	following:
		cases of	- Sexual violence remained a secret for more than 25
		enforced	years, the vast majority of survivors did not talk
		disappearance.	about it with anyone.
	0	the elaboration	- Many mixed feelings. They feel that rape is a
		of a protocol	punishment for 'something they didn't do right' and
		for the	feel that 'it was a sin they did', as if the crime
		collection and	involved their will. They feel as if they have

r		
	identification	'committed a fault against the partner'. Survivors
	of bodily	have lived through the rape with guilt and shame,
	remains,	bearing the full repercussions in their lives and in
	$\circ$ the creation of	the lives of families and communities.
	a psychosocial	- They feel as if they are dirty or soiled. There is a
	assistance	generalized feeling of being dirty, useless and
	programme for	worthless. Carrying with them patriarchal mandates
	individuals	that conceive of 'sexual surrender' to a husband or
	who are found	partner as good, and see virginity as a great value,
	and their	survivors feel that all their value as women is lost.
	relatives	It affects the dignity of the survivor because she
truth con	nmissions and	feels that her life has no value. They feel unworthy
commissi	ions of inquiry	and sinful. They are ashamed of themselves.
- esta	blish the facts	- The expropriation of the body is expressed in
su	rrounding heinous	disinterest and in the belief that they have lost all
	imes on massive	value as persons, that they have lost their dignity.
ba	sis against societies	There is a profound loss of confidence and sense of
	orporates the views	well-being.
	the victims and	- Rape took away women's power, leaving them in a
su	rvivors in the	situation where they believe they cannot defend
de	ecision on how and	themselves or get ahead in life, even though their
if	inquiry should be	own lives are evidence of their tenacity to face this
	onducted	and other adversities that have implied violations of
- con	sideration of gender	their rights for themselves, their daughters and
	uality and CS	sons.
	presentation	- In most cases, they are subjected to violent partner
independ	lence, impartiality,	relationships due to deep processes of devaluation
competer		and made more complex by rape.
	ness of the	- Deep sadness similar to mourning or loss of spirit or
commiss	ion	fright, as the indigenous and popular tradition says.
- non	-judicial truth-	- Fear and a feeling of being tied down. They often
	eking	lock themselves in and do not want to leave their
	nmission members	homes.
sh	ould be selected in	- Frequent nightmares. Constant recall of the rape
ac	cordance with clear,	event, accompanied by irritability. The memory of
	blic criteria, should	what happened "spins around in the head", in other
-	we expertise in the	cases she does not remember anything, she only has
	eld of human rights	the discomfort."
	d humanitarian law,	- Sometimes survivors feel the desire to die or kill
	nd should reflect	themselves.
	lequate	- They are very afraid to start relating to other people,
	presentation of	especially men.
	oups in situations of	- She feels that she does not deserve anything and for
-	Inerability.	that reason, many times, she allows abuse from
	nmission members	other people, especially if they are men.
	ould have special	- Pregnancies as a result of rape. Suffering along with
	arantees	the child the stigma of being a son or daughter as a
-	reports and	result of rape.
	commendations of	•
	ommissions should	

he given due	Vary often the schedulants of rome survivors in success
be given due consideration to	- Very often the cohabitants of rape survivors increase
ensure effective	levels of violence of all kinds, including sexual violence as punishment.
	-
implementation and	- Survivors of rape are often segregated, excluded or
expected outcomes,	rejected. And the family, community and society do
including legislative	not provide or facilitate elements or resources to
and other actions to	support them in coping with the consequences and
combat impunity.	effects of rape.
- Society should take	- Victims and survivors were and continue to be
effective ownership of	stigmatized by their families, communities and
those	society, blaming them for rape without making it
recommendations, so	visible that rape is a crime committed against
as to prevent gaps in	women.
the narratives of the	- The pain that many of their sons and daughters
past that could be	witnessed the rape and have never addressed it with
exploited by political	them.
actors.	- As can be seen, through guilt and shame, women
Due process and special	survivors were induced to endure and remain silent
protection of persons	about the violence perpetrated against them. Guilt
- Anonymity, security -	and shame are installed in the patriarchal culture,
basic principles of due	which is why they served as mechanisms to
process Developical core for	maintain their subjugation. And they are
- Psychological care for	internalized social mechanisms that function as
victims Management recording	self-censorship and self-punishment to ensure that
Measures regarding historical archives:	everyone fulfills the role that society has assigned to them. We man who stop feeling shame and quilt
	to them. Women who stop feeling shame and guilt
preservation and access by the public	are labeled as 'bad, shameless, prostituted women'. Women blame themselves and each other when
- Maintain a historical	they break the patterns. Guilt and shame are central
record accessible to	to sustaining patriarchy in women's bodies/lives,
the public	i.e., their oppression, and force women who break
- Freedom to seek and	out of imposed roles to return to their subordinate
receive information	place. In patriarchal societies, the mandates for
Dissemination of	women to be ashamed of themselves constitute a
commission reports	long chain:
	- Shame of:
	• Being born female
	<ul> <li>Feeling less because you are a woman</li> </ul>
	<ul> <li>Of being women, weak, emotional,</li> </ul>
	irrational, irrational, non-thinking
	<ul> <li>Of being indigenous women</li> </ul>
	• Of their bodies, of their genitals, qualified
	as: ugly, dirty, stinking, provocative,
	sinful
	• Speak, express ideas and opinions freely for
	fear of being labeled as foolish.
	• Of shouting, of laughing
	• To feel pleasure and sexuality
	• To walk the streets and talk freely with

		Managa 41 ang 22
		• Many others"
		"Overcoming and transforming guilt and shame, then, becomes an emancipatory challenge, since they are imbricated in the chains and mechanisms of subjugation and loss of women's power and value. In the research Tejidos que Lleva el Alma, there are related findings that we quote verbatim below: "An important finding of this research is that, paradoxically, the context of war increases the social suspicion of consent around women who were raped. Rape is seen as an exchange that women would have chosen in order to stay alive. The seriousness of the crime of rape as a strategy of mass destruction of women, and through them, of their communities and culture, is thus evaded. Rape is justified as a decision women's own, aimed at saving themselves. It is considered as a barter to be able to survive through the use of their bodies. This social argument obviously ignores the war context in which the rapes took place, and the number of women who were massacred after having been raped. The fact that they had no other choice is hidden. Thus, apart from the social blame for having "consented" to it, survivors of rape in
		wars have to bear the guilt of having survivors of rape in wars have to bear the guilt of having survived in conditions that are considered morally sanctionable. Another important finding derived from the women's discourses is that these beliefs are not only "others" ideas about rape.
		They are reference schemes that are also shared by women who were raped, and are embedded in their worldview.""
		"The first experience of public denunciation was carried out by most of the participating women. They decided on their own to file a complaint with the National Reparations Program. They hoped that it would become known what had happened to them, that the State would recognize its responsibility and initiate actions that would to contribute to their dignity and to the non-repetition of rape in any
		form. For them this meant justice. The response found in the PNR was one of obstacles, however, they spoke out when they were revictimized and demanded dignified treatment, a position that was supported by the AdeC team and by some and a few PNR workers. Another experience
		of public denunciation was carried out during the First Women and War Festival. I Survived, I am Here and I am Alive. This Festival was held in November 2008 in Huehuetenango. On that occasion, women survivors from
		Huehuetenango, Chimaltenango and Alta Verapaz/Izabal publicly denounced the rape to which they were subjected."
Justice	Safeguards against the abuse of rules of law and	"This strategy works through the processes and actions that really mean reparation and dignity for women survivors of
	abuse of fulles of law allu	I rearry mean reparation and diginity for women survivors of

other obstacles to	rape and other violence. In this s
prosecution and criminal	networks at the community level
punishment	accompaniment and defense betw
- No statutory limitations	as well as public actions at the co
to war crimes and	national level that allow survivor
crimes against	dignity. This proposal for justice
humanity	law.In the words of Hermencia L
- No invoking the rule of	"women's law is above all a tribu
non bis idem	freedoms, dignities and bodies w
- No amnesty provisions	rape, wars and genocides; who, d
- Pardons only in cases of	and cultures that impose cruel hu
terminal illness where	over these atrocities, have not all
death is imminent	annihilated. Because they have for
- Due obedience is not	their ancestors countless resource
	that allowed them to value thems
grounds for	
exemption of	networks of support, mutual reco
responsibility, but the	others, and began to denounce w
superior bears	breaking with the destiny of subr
responsibility for the	had been designed for them. Bec
subordinate's actions,	solidarity over the hatred generat
if the superior had	experienced. Because they chose
knowledge of, or	tiring drama of oppression. Beca
acquiesced in, the	the death of their soul. Because I
subordinate's actions.	together it is possible to rebuild l
- Special sanctions of a	joy after having lived the horror.
restorative nature,	revealed to me the meaning of m
such as noncustodial	are a message of hope and a song
sentences, cannot	Fulchiron puts it."
replace criminal	
sanctions and may	"Especially for Q'eqchi' women,
violate a state's	punishment for the guilty. direct
obligations if they are	for the governments of that time,
disproportionate to the	For all of them, the meaning of j
gravity of the crime.	some it did not necessarily invol-
- persons who committed	related to measures that would in
serious crimes should	conditions, expanding opportunit
not benefit from	education, health, better economic
special protections	land, comprehensive redress and
such as the right to	society should learn about rape a
diplomatic asylum or	silence about rape and all forms
the principle of non-	suffered. That society commit its
extradition, except in	will never again be sexual violen
cases where their life	the continuity of the lives of wor
or physical or mental	agreed to place emphasis on the
integrity could be in	society to ensure that rape is not
serious danger.	nor in times of peace, nor in the
Mandatory, appropriate	of them agreed that the State sho
criminal sanctions	responsibility in sexual violence
- sanctions in the form of	should declare sexual violence as
a penalty pursuant to a	humanity, as torture. That real m

sense, through women's el, the containment, ween women is intended, community, municipal and ors to affirm their truth and e is named by the women's López, young mam, oute to women whose lives, were brutally taken away by despite living in societies umiliation and silencing llowed themselves to be found in themselves and in ces and immense powers selves as women, weave cognition and love with what they lived as unfair, omission and slavery that cause they chose love and ated by the suffering e freedom over the same ause they bet on life over I have been taught that life, safety on the skin and : Because they have ny existence. Because they g to life," as Amandine

, justice meant jail or t or intellectual, especially e, between 1980 and 1983. justice was broader, for lve formal justice, but was improve their living ities and access to nic conditions, access to d more. Justice meant that and the need to break the of sexual violence self to ensure that there nce, neither in war, nor in omen and of all people. All State, governments and t repeated, neither in war, life of any woman. Most ould recognize its e and rape, especially that it as a crime against neasures be taken to

	final judgment handed	eradicate rape, sexual violence and all forms of violence.
	down under criminal	That war and sexual violence would NEVER be repeated.
	law	For most of the women, full compensation was considered
	- dispensations or	very important, and for this reason they were accompanied
	sentence remissions	in the denunciation and demand for financial
	should be limited	compensation, making efforts to avoid further re-
		victimization. Most of the 62 survivors were financially
		compensated. However, the compensation in the conditions
		in which it was given did not mean much progress in terms
		of the damage caused. It was taken as a minimal
		recognition by the State of its responsibility for what
		happened to them. Let the new generations know what
		happened to them so that it does not happen again. For the
		survivors it was fundamental to "sow justice" and one of
		the relevant aspects was to understand the relationship
		between racism and genocide, in order to completely
		deconstruct them in society. For them it was very difficult
		to understand "why did they treat us like animals, why did
		they treat us with so much hatred? Why did they treat us
		with so much hatred?" They stressed the need to have
		access to land, to recover their property lost and
		expropriated during the war. That their sons and daughters,
		especially those who were the result of rape, have access to
		land since they were not recognized by the families to
		inherit it."
Reparations	<b>Elements of reparation</b>	"We can say that we were able to generate the conditions
	- Restitution	for diverse personal and collective transformations, as well
		-
	• restoring	as create spaces centered on the women survivors. At
	victim to their	as create spaces centered on the women survivors. At present, as we will see below, we perceive very positive
	victim to their original	as create spaces centered on the women survivors. At present, as we will see below, we perceive very positive changes in the women survivors, aimed at empowering
	victim to their original situation:	as create spaces centered on the women survivors. At present, as we will see below, we perceive very positive changes in the women survivors, aimed at empowering their lives and "their desire to live without violence and to
	victim to their original situation: liberty, human	as create spaces centered on the women survivors. At present, as we will see below, we perceive very positive changes in the women survivors, aimed at empowering
	victim to their original situation: liberty, human rights, identity,	as create spaces centered on the women survivors. At present, as we will see below, we perceive very positive changes in the women survivors, aimed at empowering their lives and "their desire to live without violence and to do things they always dreamed of doing"
	victim to their original situation: liberty, human rights, identity, family,	as create spaces centered on the women survivors. At present, as we will see below, we perceive very positive changes in the women survivors, aimed at empowering their lives and "their desire to live without violence and to do things they always dreamed of doing" "Through the revaluation of the Mayan cosmovision and
	victim to their original situation: liberty, human rights, identity, family, citizenship,	as create spaces centered on the women survivors. At present, as we will see below, we perceive very positive changes in the women survivors, aimed at empowering their lives and "their desire to live without violence and to do things they always dreamed of doing" "Through the revaluation of the Mayan cosmovision and particularly of the Mayan calendar, the women reclaimed
	victim to their original situation: liberty, human rights, identity, family, citizenship, employment,	as create spaces centered on the women survivors. At present, as we will see below, we perceive very positive changes in the women survivors, aimed at empowering their lives and "their desire to live without violence and to do things they always dreamed of doing" "Through the revaluation of the Mayan cosmovision and particularly of the Mayan calendar, the women reclaimed their ancestors, who are their roots. In this way, they
	victim to their original situation: liberty, human rights, identity, family, citizenship, employment, residence and	as create spaces centered on the women survivors. At present, as we will see below, we perceive very positive changes in the women survivors, aimed at empowering their lives and "their desire to live without violence and to do things they always dreamed of doing" "Through the revaluation of the Mayan cosmovision and particularly of the Mayan calendar, the women reclaimed their ancestors, who are their roots. In this way, they vindicated themselves, which contributed to their
	victim to their original situation: liberty, human rights, identity, family, citizenship, employment, residence and property	as create spaces centered on the women survivors. At present, as we will see below, we perceive very positive changes in the women survivors, aimed at empowering their lives and "their desire to live without violence and to do things they always dreamed of doing" "Through the revaluation of the Mayan cosmovision and particularly of the Mayan calendar, the women reclaimed their ancestors, who are their roots. In this way, they vindicated themselves, which contributed to their positioning through the valorization of themselves and
	victim to their original situation: liberty, human rights, identity, family, citizenship, employment, residence and property - compensation:	as create spaces centered on the women survivors. At present, as we will see below, we perceive very positive changes in the women survivors, aimed at empowering their lives and "their desire to live without violence and to do things they always dreamed of doing" "Through the revaluation of the Mayan cosmovision and particularly of the Mayan calendar, the women reclaimed their ancestors, who are their roots. In this way, they vindicated themselves, which contributed to their positioning through the valorization of themselves and their origins. The experience of discrimination was
	victim to their original situation: liberty, human rights, identity, family, citizenship, employment, residence and property - compensation: o material and	as create spaces centered on the women survivors. At present, as we will see below, we perceive very positive changes in the women survivors, aimed at empowering their lives and "their desire to live without violence and to do things they always dreamed of doing" "Through the revaluation of the Mayan cosmovision and particularly of the Mayan calendar, the women reclaimed their ancestors, who are their roots. In this way, they vindicated themselves, which contributed to their positioning through the valorization of themselves and their origins. The experience of discrimination was transformed and reversed. Discrimination ceased to
	victim to their original situation: liberty, human rights, identity, family, citizenship, employment, residence and property - compensation: o material and moral,	as create spaces centered on the women survivors. At present, as we will see below, we perceive very positive changes in the women survivors, aimed at empowering their lives and "their desire to live without violence and to do things they always dreamed of doing" "Through the revaluation of the Mayan cosmovision and particularly of the Mayan calendar, the women reclaimed their ancestors, who are their roots. In this way, they vindicated themselves, which contributed to their positioning through the valorization of themselves and their origins. The experience of discrimination was transformed and reversed. Discrimination ceased to intimidate them, and they stopped experiencing it as a
	victim to their original situation: liberty, human rights, identity, family, citizenship, employment, residence and property - compensation: o material and	as create spaces centered on the women survivors. At present, as we will see below, we perceive very positive changes in the women survivors, aimed at empowering their lives and "their desire to live without violence and to do things they always dreamed of doing" "Through the revaluation of the Mayan cosmovision and particularly of the Mayan calendar, the women reclaimed their ancestors, who are their roots. In this way, they vindicated themselves, which contributed to their positioning through the valorization of themselves and their origins. The experience of discrimination was transformed and reversed. Discrimination ceased to intimidate them, and they stopped experiencing it as a reinforcement of their inferiority. They validated
	victim to their original situation: liberty, human rights, identity, family, citizenship, employment, residence and property - compensation: o material and moral, proportional to	as create spaces centered on the women survivors. At present, as we will see below, we perceive very positive changes in the women survivors, aimed at empowering their lives and "their desire to live without violence and to do things they always dreamed of doing" "Through the revaluation of the Mayan cosmovision and particularly of the Mayan calendar, the women reclaimed their ancestors, who are their roots. In this way, they vindicated themselves, which contributed to their positioning through the valorization of themselves and their origins. The experience of discrimination was transformed and reversed. Discrimination ceased to intimidate them, and they stopped experiencing it as a reinforcement of their inferiority. They validated themselves and legitimized their authority. Discrimination
	victim to their original situation: liberty, human rights, identity, family, citizenship, employment, residence and property - compensation: o material and moral, proportional to loss	as create spaces centered on the women survivors. At present, as we will see below, we perceive very positive changes in the women survivors, aimed at empowering their lives and "their desire to live without violence and to do things they always dreamed of doing" "Through the revaluation of the Mayan cosmovision and particularly of the Mayan calendar, the women reclaimed their ancestors, who are their roots. In this way, they vindicated themselves, which contributed to their positioning through the valorization of themselves and their origins. The experience of discrimination was transformed and reversed. Discrimination ceased to intimidate them, and they stopped experiencing it as a reinforcement of their inferiority. They validated themselves and legitimized their authority. Discrimination was transformed into an ignorance, mistake and abuse of
	victim to their original situation: liberty, human rights, identity, family, citizenship, employment, residence and property - compensation: o material and moral, proportional to loss - rehabilitation o address mental	as create spaces centered on the women survivors. At present, as we will see below, we perceive very positive changes in the women survivors, aimed at empowering their lives and "their desire to live without violence and to do things they always dreamed of doing" "Through the revaluation of the Mayan cosmovision and particularly of the Mayan calendar, the women reclaimed their ancestors, who are their roots. In this way, they vindicated themselves, which contributed to their positioning through the valorization of themselves and their origins. The experience of discrimination was transformed and reversed. Discrimination ceased to intimidate them, and they stopped experiencing it as a reinforcement of their inferiority. They validated themselves and legitimized their authority. Discrimination was transformed into an ignorance, mistake and abuse of those who discriminate. Recognizing their Mayan origin
	victim to their original situation: liberty, human rights, identity, family, citizenship, employment, residence and property - compensation: o material and moral, proportional to loss - rehabilitation	as create spaces centered on the women survivors. At present, as we will see below, we perceive very positive changes in the women survivors, aimed at empowering their lives and "their desire to live without violence and to do things they always dreamed of doing" "Through the revaluation of the Mayan cosmovision and particularly of the Mayan calendar, the women reclaimed their ancestors, who are their roots. In this way, they vindicated themselves, which contributed to their positioning through the valorization of themselves and their origins. The experience of discrimination was transformed and reversed. Discrimination ceased to intimidate them, and they stopped experiencing it as a reinforcement of their inferiority. They validated themselves and legitimized their authority. Discrimination was transformed into an ignorance, mistake and abuse of those who discriminate. Recognizing their Mayan origin linked to a great civilization that left them a cultural
	victim to their original situation: liberty, human rights, identity, family, citizenship, employment, residence and property - compensation: o material and moral, proportional to loss - rehabilitation o address mental and physical	as create spaces centered on the women survivors. At present, as we will see below, we perceive very positive changes in the women survivors, aimed at empowering their lives and "their desire to live without violence and to do things they always dreamed of doing" "Through the revaluation of the Mayan cosmovision and particularly of the Mayan calendar, the women reclaimed their ancestors, who are their roots. In this way, they vindicated themselves, which contributed to their positioning through the valorization of themselves and their origins. The experience of discrimination was transformed and reversed. Discrimination ceased to intimidate them, and they stopped experiencing it as a reinforcement of their inferiority. They validated themselves and legitimized their authority. Discrimination was transformed into an ignorance, mistake and abuse of those who discriminate. Recognizing their Mayan origin
	victim to their original situation: liberty, human rights, identity, family, citizenship, employment, residence and property - compensation: o material and moral, proportional to loss - rehabilitation o address mental and physical harm,	as create spaces centered on the women survivors. At present, as we will see below, we perceive very positive changes in the women survivors, aimed at empowering their lives and "their desire to live without violence and to do things they always dreamed of doing" "Through the revaluation of the Mayan cosmovision and particularly of the Mayan calendar, the women reclaimed their ancestors, who are their roots. In this way, they vindicated themselves, which contributed to their positioning through the valorization of themselves and their origins. The experience of discrimination was transformed and reversed. Discrimination ceased to intimidate them, and they stopped experiencing it as a reinforcement of their inferiority. They validated themselves and legitimized their authority. Discrimination was transformed into an ignorance, mistake and abuse of those who discriminate. Recognizing their Mayan origin linked to a great civilization that left them a cultural heritage such as the Mayan cosmovision, filled them with

4	"I. A. I. I
transformative	"In the healing training process, the transformation of
opportunities - satisfaction	oppressions and the revaluation of the liberating aspects of
	the indigenous culture that reinforced their autonomy as
<ul> <li>symbolic actions to</li> </ul>	women and as peoples were permanently sought. From
make sense of	these two aspects, the women rediscovered skills and
painful events	capacities and strengthened their ethnic and cultural identity."
of the past	identity.
<b>Domestic reparation</b>	"By working on spirituality from the healing training, we
programs	sought to re-signify the body or what is the same, to re-
- national reparation	signify women's lives, building freedom, joy, pleasure,
programs that are	self-esteem, pride in being a woman, contact and
comprehensive and	relationship with nature and with all that exists, as well as
include all five forms	the vindication of the body as another expression of the
of reparation,	spiritual. With this perspective we carry out activities of
underpinned by solid	energetic integration, from the awakening of the body with
framework and	movements, dances, exercises, massages and messages,
adequate resource	motivating the meanings written in the previous
allocation	paragraphs."
- special measures for	
special needs of	"The healing training was not conceived as traditional
victims of sexual	psychotherapy either. The healing training process was a
violence, refugees and	trajectory of co-responsibility, from the political alliance,
IDPs	and of accompaniment in mutual awakening, in a spiral. In
gender perspective	this way, healing was also built from our diversity, with
- account for persons	creativity and innovation, based on the feminist
subjected to structural	experiences of Mayan and mestizo women, trained in a
or systemic	variety of scientific disciplines, in which alternative
discrimination, such	psychology was strong. Breathing techniques, energetic
as women, girls and	techniques, techniques of introspection, visualization and
lesbian, gay, bisexual,	pain processing, techniques for the recovery of the body.
transgender and intersex persons,	Techniques to work with the body and sexuality"
suffer differentiated	"At present, during the meetings, they sometimes exchange
and disproportionate	their products, taking advantage of the opportunity to get
effects on their rights.	together and sell what they harvest. Another of the
- violations should be	alternatives to face poverty consisted of finding new and
assessed through a	varied sources of income, as well as their participation in
gender lens and	peasant organizations. Some of them participate in
measures having a	productive projects offered by other organizations in their
differential impact	communities. For other women, the experiences in
between the sexes and	productive projects have not been beneficial according to
in relation to lesbian,	what they expressed."
gay, bisexual,	
transgender and	"The main reasons for energetic integration are: to recover
intersex persons	life, to connect with the here and now, without denying the
should be identified.	past but living in the present; to recover contact with the
- Reparations should not	earth as our Mother, to connect with the integrality of what
reproduce patterns of	we are, to connect with self-love and love for others.
gender discrimination.	Another reason, often implicit, consisted in the need to

<b></b>		
	<ul> <li>Measures should consider gender and its intersectionality; the complexity of the damage suffered; the potential stigmatizing</li> </ul>	recover the ancestral memory and with it the possibility of being in a different way, to have other referents for the construction of a new and better life, to break with linear thinking, with androcentrism, with patriarchal and racist relations."
	<ul> <li>effect of crimes and reparations; and the potential transformative effect of certain measures on the structure of gender exclusion.</li> <li>Concerted efforts should be made to ensure that women and minority groups participate in public consultations.</li> </ul>	"With the pains that surfaced, healing work was done, which consisted of the application of various techniques, depending on the situation, all with the aim of releasing the feelings. For example, we tried to identify in which chakra or part of the body the pain was felt and we stimulated breathing practices, especially concentrating on the exhalation to release the pain by blowing into the earth, into a candle or inflating a balloon, sending it to the earth for its transformation. Other times we encouraged drawing or writing about the sadness or pain and then burning or throwing it away, with exercises that included visualization and movement to leave it behind or somewhere else where it could be transformed into life."
	<ul> <li>information         <ul> <li>Victims and CS must be meaningfully involved in the reparation schemes</li> <li>Effective outreach, information and</li> </ul> </li> </ul>	"In each session they were motivated to recognize the strengths and resources that had allowed them to survive and move forward in the face of so much suffering and pain, however, it was quite some time later when they began to be surprised by their own qualities, to value them and vindicate them. By taking this step, the process of self- affirmation and healing of these qualities became evident."
	access	"For many girls and young people from rural areas, study is a dream that they want to realize. In Guatemala, studying is a privilege and not a right as in other countries and for Mayan girls and young women this is a sentence of exclusion, poverty and sexual violence. To be part of this dream, we opened a line of action to contribute to the studies of the girls and young people who are part of this organization. This is how we have shaped the "Connect to my dream" scholarship program since 2013 and we have managed to make more girls and young people fulfill their dream every year."
		"During the exercises some survivors resolved the anguish of the disappearance and not having been able to bury their dead by communicating with them during self-hypnosis or meditations. For example, a woman in one of these exercises expressed, "she told me (referring to her husband) that he is happy, that he is resting, that he is not suffering because we did not bury him.""
Memorializ- ation	Purpose and impact of memorialization	"Historical memory was constructed by integrating personal histories with collective and ancestral histories. This process allowed us to learn that rape was an

<ul> <li>Transmitting to present and future generations comprehensive accounts of the past</li> <li>a view to informing society, restoring the dignity of victims, promoting healing and reconciliation, and preventing the recurrence of</li> </ul>	aggression committed mostly by soldiers, civilian self- defense patrols and military commissioners, as a counterinsurgency strategy and against Mayan women, as part of a genocidal, ethnocidal and feminicidal policy. It also allowed us to understand in depth, as far as possible, the racist origins of perverse hatreds and the indescribable and unspeakable viciousness in the situations of terror, pain and suffering caused. All of which cannot be described in words alone."
violations - create the conditions for a debate within society about the causes and consequences of past human rights	from women's perspective also had the impact of beginning to break with the stigma of sexual violence that fell completely on women survivors, and that was also in their whole bodies, living and surviving it in many different ways, traditionally in silence. Women were stigmatized as "bad women who let themselves be raped by the army". In the communities they were named as "the women of the
violations and the attribution of responsibility, thus allowing society to live more peacefully with the legacy of past divisions without	armies", and as the "bad women who take husbands". First the stigmatization itself was broken and, subsequently, the survivors had the strength to talk to their relatives, community and society, with the latter in public events held by Chuj, Mam, Q'eqchi' and Kaqchiquel survivors, especially in the framework of the Festivals of Memory."
falling prey to a dangerous relativism <b>Public policies on</b> memorialization	"Despite the differences between the women's groups, the thematic axes were the same: violence and sexual violation, body and sexuality, justice and internalization of oppressions, historical memory, war traumas, ways to work
<ul> <li>measures relating to public spaces – parks, squares, memorials</li> <li>artistic expression</li> <li>significant dates</li> <li>memory policies on formal and informal education</li> <li>policies to dignify the</li> </ul>	on traumas, the resources we have to heal. We have divided the experience into two periods; the first, from 2005 to 2008 and the second, from 2009 to 2014. In the first period we worked with Chuj, Mam, Q'eqchi' and Kaqchiquel women survivors. In the second period we also worked with Ixil and Quiché women leaders. In 2009 we also began a training process with basic education teachers from Peten, Chimaltenango, Quiché and Huehuetenango."
memory of the victims (victim-centered) – voices of victims play the key role in the construction of memory - gender-perspective - effective consultation with all victims and affected actors	"In order to weave the new fabric, it is necessary to work on collective memory. Hence the importance of addressing it and changing the bases of the dominant culture in our lives, in the lives of others and in society as a whole. It is not only a change of discourse: it is to change with the whole body the interpretation and experience of memory. This is the way in which working with memory can transform and create new referents that allow us to find a new meaning to what happened, outside the imposed guilt, from their own words and experiences.
- Memory policies should be able to represent	

different experiences of harm endured by victims, promote	"We developed a training program with high school teachers and students to approach the history of the war and to disarticulate the mentalities and social practices that
tolerance and mutual	support the sexual violation. Within this framework, 7
understanding among	methodological guides were developed."
societal groups, and	memodological guides were developed.
0 1	"This strategy refers to the recovery of Historical Memory
foster good collaboration with	"This strategy refers to the recovery of Historical Memory
	from women and feminists who have historically proposed,
social actors	built and co-created various ways to free themselves from
- Memorialization	sexual violence, and in particular from the recovery of
processes should be	sexual rape survivors during the war experienced in the
based on accurate	country, since their voices and looks provide the possibility
accounts of past	of rethinking Guatemala as a society where war and rape
violations, especially	are never repeated, and where it is possible to build new
those established by	relationships based on freedom, justice and respect for
truth commissions and	women, humanity and everything that exists. That is why
national or	the Collective and the survivors talk about memory from
international courts	the strength, joy and celebration of life and the possibilities
and the testimonies of	of reconstruction individually and collectively. From this
victims.	recovered memory, the creation of conditions of non-
- should not incur in	repetition is intended, including the strengthening of
vengeful	women's capacities to build and specify alternative justice
memorialization, the	mechanisms, which place strength, authority and autonomy
manipulation of	in themselves for personal and collective reparation and
memory for political	dignity, and the need to be repaired by the State is
gain, or the	questioned, which has historically shown its
instrumentalization of	ineffectiveness to promote justice from this vision of
past events to justify	women, on the contrary, repeatedly its action is
and incite new acts of	revictimizing, exclusionary and late."
violence.	
- the acts of ideologues	"Stage laboratory for the healing of women under the
and spreaders of	direction of Paula Acevedo: In 2014, the proposed Scenic
hateful and	Laboratory "Fabrics that carries the Soul" was developed in
discriminatory speech	Huehuetenango, as a theatrical research process based on
must be regulated, as	physical, narrative and sound experimentation with women
recognized by	survivors of rape taking as a guide documents from the
international courts	Collective Actors of Change such as the research "Fabrics
and mechanisms.	that carries the Soul" and others. The objective was to
- appropriate resources	create participatoryly with the surviving leaders an artistic
must be allocated to	tool of memory that would facilitate the sensitive
ensure that memorial	transmission of their personal and collective history to
sites are erected, well	other generations and peoples, which allowed the
maintained, protected	systematization and synthesis of the process that the
from vandalization	participants have taken with the collective in terms of
and decay, and	recognition, liberation and re-significance of their history
accessible to the	as Mayan women. From this laboratory, two plays of the
public.	chuj and mam networks emerge that have been presented
- Archives relating to	in different spaces, moving consciousness and
human rights violation	transforming imaginary with their protagonism and
should be accessible	symbolic richness. The third work was carried out in an

	Jurisprudence and state	alliance with Ixil and K'iche' women, who participated in a
	practice	training-healing process. He invited to be part of a creation
	- Museums	process, together with Paula Acevedo. Like the other two
	- Documentaries	works, it has been presented in different places and
	- Memorials with high-	festivals."
	-	lestivals.
	ranking officials	
	- Education of history of	
	human rights	
	violations	
	- Renaming of public	
	spaces	
	- Plaques	
	- Installations	
	- Days	
	- Guided tours	
	- Names of buildings and	
	public spaces	
	Interrelations between	
	memorialization and other	
	pillars of TJ	
	<ul> <li>Memory processes</li> </ul>	
	complement, but	
	cannot replace,	
	mechanisms for truth,	
	justice, reparation and	
	guarantees of non-	
	recurrence.	
	- Memory processes must	
	comprehensively and	
	accurately address the	
	truth about past	
	violations and cannot,	
	under any	
	circumstances,	
	attempt to deny,	
	relativize or	
	manipulate the truth	
	about violations that	
	have been verified by	
	truth commissions or	
	legal proceedings.	
	- Regarding justice,	
	memory mechanisms	
	should never serve as	
	a pretext for granting	
	de jure or de facto	
	impunity to the	
	perpetrators of gross	
	violations of human	
	rights or serious	
L	ingitis or serious	

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	violations of	
	international	
	humanitarian law.	
	- judgments handed	
	down by an	
	international or hybrid	
	criminal court are not	
	in themselves	
	sufficient to change	
	perceptions within	
	societies.	
Guarantees	Reform or adoption of laws in accordance with	"We developed a training program with high school
of non-		teachers and students to approach the history of the war
recurrence	international standards	and to disarticulate the mentalities and social practices that
	- Must codify serious	support the sexual violation. Within this framework, 7
	human rights violations or take the	methodological guides were developed."
	measures necessary to	"They are now willing to talk about this story not only
	ratify a specific	among themselves, but also with women in their
	convention.	communities. They accompany other survivors, even from
	Institutional reform and	other communities, and are promoting support networks to
	enforcement of rules of	help them prevent and eradicate sexual violence. In many
	conduct to strengthen a	cases they have become women with recognized authority
	culture of respect for	to mediate, accompany and propose solutions to problems
	human rights	of violence against women and in other cases. For the first
	- Situations in which	time, women are proposing other forms of conflict
	certain groups receive	resolution based on their needs and interests, which is a
	the backing of the	new learning experience for them and for the
	authorities while	communities."
	others are	
	marginalized must be	"The women are convinced of the need to know what
	avoided, as this could	happened to them in the war, because they do not want it to
	reopen past wounds,	happen again, neither in their lives, nor in the lives of their
	intensify hatred and	daughters, granddaughters or any other woman. For many
	incite new acts of	of the survivors, starting to talk to others has been very
	violence.	important, as a vindication so that it will not happen again
	- public officials and	and so that they understand how painful rape and war are.
	employees who are	They want it to be a lesson for society and a mechanism of
	personally responsible	dignity for them. They also see it as a way for the
	for gross violations of	government or governments to recognize their
	human rights, in	responsibility in everything they experienced. Breaking the
	particular those	silence was for all the women a great weight off their shoulders."
	involved in military,	shoulders.
	security, police, intelligence and	"The first experience of public denunciation was carried
	judicial sectors, do not	out by most of the participating women. They decided on
	continue to serve in	their own to file a complaint with the National Reparations
	State institutions and	Program. They hoped that it would become known what
	are suspended from	had happened to them, that the State would recognize its
	official duties during	responsibility and initiate actions that would 16 to
		responsionity and initiate actions that would 10 to

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	the criminal or	contribute to their dignity and to the non-repetition of rape
	disciplinary	in any form. For them this meant justice. The response
	proceedings.	found in the PNR was one of obstacles, however, they
	- reform of the justice,	spoke out when they were revictimized and demanded
	security and armed	dignified treatment, a position that was supported by the
	forces sectors by	AdeC team and by some and a few PNR workers. We have
	adopting fair and	already said that the PNR compensated them economically
	transparent vetting	for the rape without any public action to break the stigma,
	processes.	which caused a new period of re-victimization, because
	- Education policies	they were accused in many of their communities of
	should help nurture	"receiving money for something they sought" "for their
	dialogue, democratic	asses" or "for being a woman of the armies". The
	citizenship and	atmosphere of criticism was reawakened. Although the
	respect for human	women went through difficult times, they overcame and
	rights	confronted it."
	- adopt policies in the	
	fields of culture and	
	the media aimed at	
	promoting mutual	
	understanding,	
	cultural diversity and coexistence.	
	Inclusive, non-	
	discriminatory	
	participation of victims, and	
	civilian oversight of public	
	institutions	
	- Institutional reforms	
	aimed at preventing a	
	recurrence of	
	violations should be	
	developed through a	
	process of broad	
	public consultations,	
	including the	
	participation of	
	victims and other	
	sectors of CS.	
	- Such measures of	
	institutional and	
	personnel reform need	
	to have a firm	
	grounding in the	
	views of the	
	population and	
	specifically of the	
	victims, who should	
	be actively involved	
	in the related	
	processes	
	processes	

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- should establish	
effective institutions	
of civilian control,	
including legislative	
oversight bodies.	
- Civil complaint	
procedures should be	
established, and their	
effective operation	
assured.	
- It is necessary to	
undertake all other	
measures necessary to	
assure the	
independent, impartial	
and effective	
operation of courts in	
accordance with	
international	
standards, so that all	
civilian and military	
proceedings abide by	
the standards of due	
process, fairness and	
impartiality.	
Lawful limitations to	
freedom of speech	
- regulate the acts of	
ideologues and	
spreaders of hateful	
and discriminatory	
speech	
- work against and punish	
discriminatory speech	